# INTERNATIONAL **CONFERENCE & RECEPTION**

## **Jörg Hegestweiler** CEO, BKL Baukran Logistik GmbH

The changing environment for tower crane operations.



## TOWER CRANES.

BKI

# **A STEP INTO THE FUTURE?**

2019 June 27





### AGENDA.

- 1. Introduction
- 2. BKL Baukran Logistik GmbH
- 3. Environment for tower crane operations
- 4. Challenges for rental companies
- 5. Roadmap to the future
- 6. Conclusion
- 7. Questions & discussion







### INTRODUCTION.





### JÖRG HEGESTWEILER.

#### » INTRODUCTION

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ENVIRONMENT FOR TOWER CRANE OPERATIONS

CHALLENGES FOR RENTAL COMPANIES

ROADMAP TO THE FUTURE

CONCLUSION

**QUESTIONS &** DISCUSSION

#### **BKL BAUKRAN** LOGISTIK GMBH (BKL)

One of Europe's largest full-service providers of crane solutions.

» CEO

#### **PERI GMBH**

Leading global manufacturer and distributor of formwork and scaffolding.

» Market Unit Director Middle East and Africa

#### **LIEBHERR GROUP**

One of the world's largest manufacturers of construction machinery.

» MD – Saudi Liebherr Company Ltd. (All Liebherr products in KSA)

- » Area Sales Manager
- » Sales Engineer/Consultant
- » Project Manager CRM
- » Trainee Customer Service

#### Jul. 1995 – Jun. 2013



#### Jan. 2018 – present









### BKL BAUKRAN LOGISTIK GMBH.





### **BUSINESS AREAS.**

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At BKL, we firmly believe that the successful execution of lifting operations only calls for one thing: a strong partner like BKL.

A family-owned business with 50 years of experience, we are one of the largest fullservice providers of crane solutions. With six strategic locations in Germany, we offer a comprehensive range of services for building sites in every corner of Europe.









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ENVIRONMENT FOR

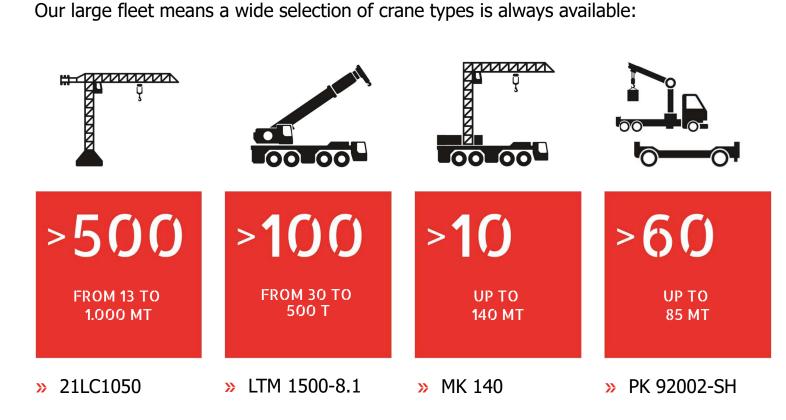
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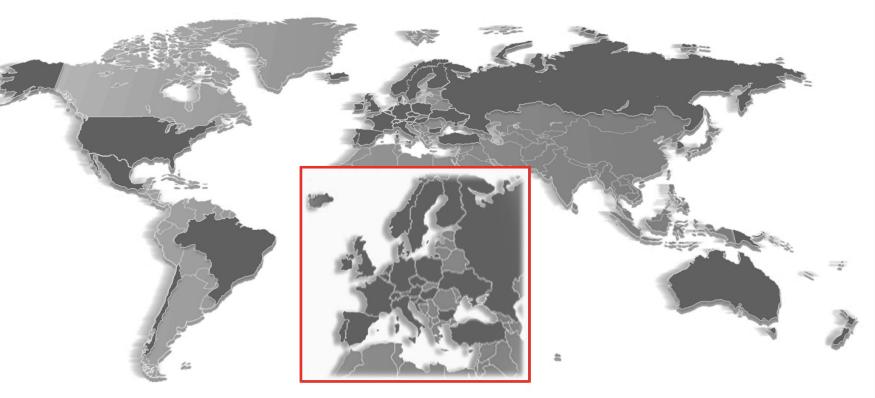
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### **INTERNATIONAL BUSINESS WORLDWIDE:**







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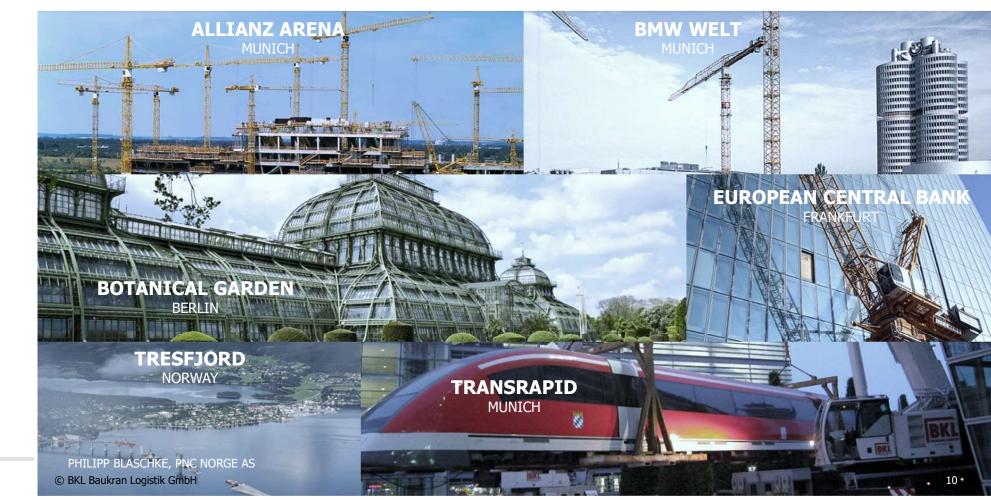
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### **ENVIRONMENT FOR TOWER CRANE OPERATIONS.**







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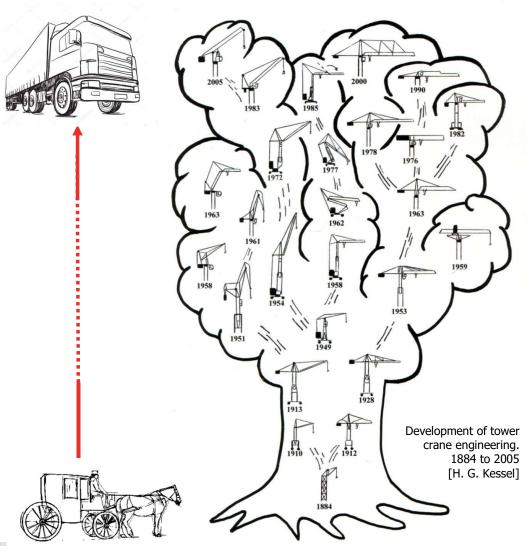
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DEVELOPMENT OF TOWER CRANE ENGINEERING 1884 TO 2005

### What happened in the last 25 years?

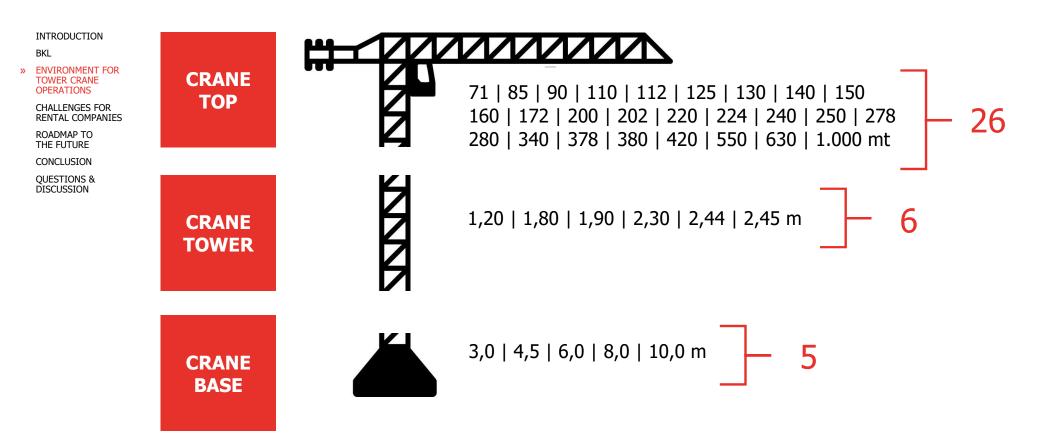
What a difference in approx. 120 years TC development



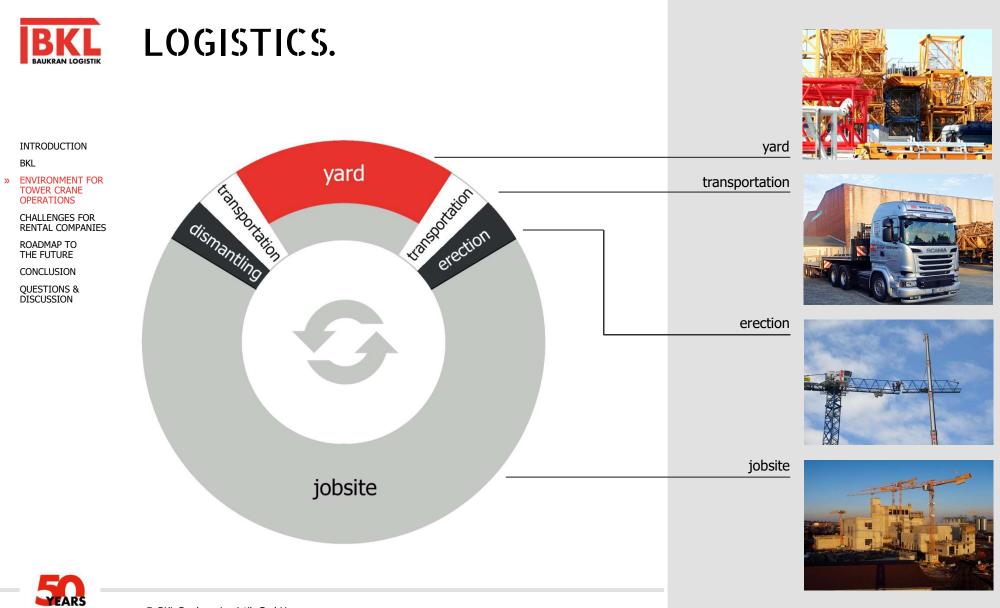
















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### CHALLENGES FOR RENTAL COMPANIES.





### **CONSTRUCTION MARKET.**

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### CHALLENGES FOR THE CONSTRUCTION MARKET IN DEVELOPED COUNTRIES

- » Lack of specialists and workers
- >> High labor costs
- » Demand for "social work life balance"
- » "Just in time" shorter construction time
- » Price pressure
- » New economic environment "globalization/regionalization"
- » Risk of an economic downturn







### CONSTRUCTION PROCESS.

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### RISING DEMAND FOR MODULAR BUILDINGS

- » Pre-fabricated concrete
- » Pre-fabricated Prefinished Unit (PPU)
- » Pre-fabricated Bathroom Unit (PBU)
- » Pre-fabricated Prefinished Volumetric Construction (PPVC)







### FLEET MANAGEMENT. "UNUSED" COMPONENTS.

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**RENTAL EQUIPMENT / BUY FULLY EQUIPPED** 

**Purchase new** 200 mt Crane with Jib 65 m, UC 6 m, HuH 56 m

**Job site** 200 mt Crane with Jib 50 m, FA, HuH 40 m

### TC Value approx. -20 %

UC undercarriage "base" FA foundation anchor HuH height under hook TC Tower Crane Is your rental utilisation calculated by crane units or value ?

In general: **Estimated 10 %** of your capital (components) **"Sitting in our rental yard"** 





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### **TYPES OF FINANCING IN GERMANY**

ENVIRONMENT FOR TOWER CRANE OPERATIONS CHALLENGES FOR RENTAL COMPANIES ROADMAP TO THE FUTURE CONCLUSION QUESTIONS & DISCUSSION	EXTERNAL FINANCING	<ul> <li>Short Term Finance</li> <li>Current Account – overdraft</li> <li>Supplier Credit</li> <li>Schedule Credit</li> </ul>	Long Term Finance » Shareholder Loans » Bank Loans » equity financing	<ul> <li>» Revolver Credit (Roll-over-Credit)</li> <li>» Factoring</li> <li>» Bond</li> <li>» Leasing 1</li> </ul>	<ul> <li>Finance Lease with residual value (partial amortization)</li> <li>Finance Lease</li> </ul>
	INSIDE FINANCE	Cash Flow			without residual value (full pay) – Operate Lease with open residual value
	OWN FINANCE	<b>Equity</b> (introduced capital increase)			





### DIGITALISATION.





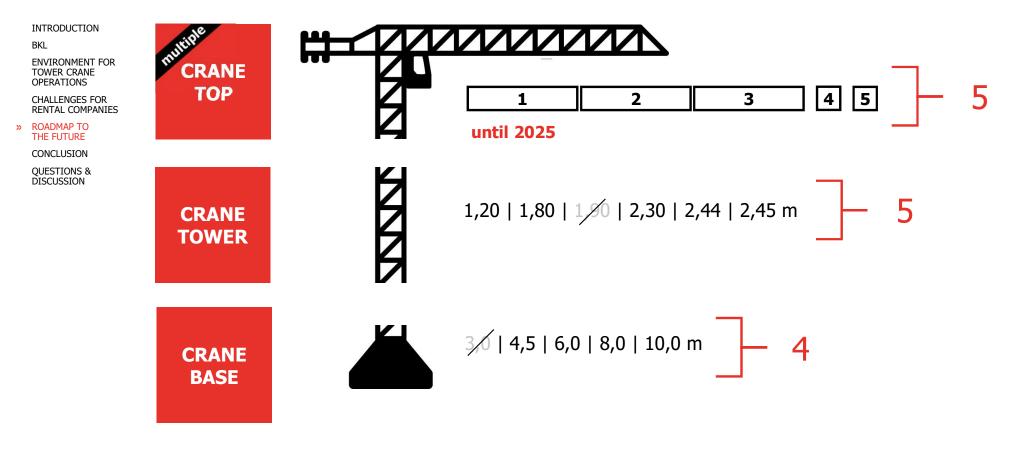


### ROADMAP TO THE FUTURE.





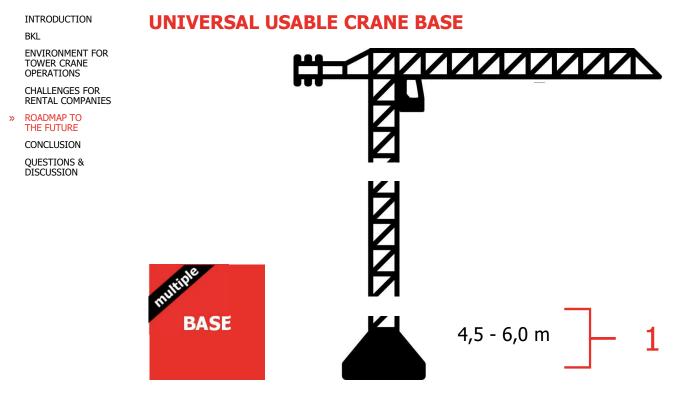
### PORTFOLIO. STREAMLINE.







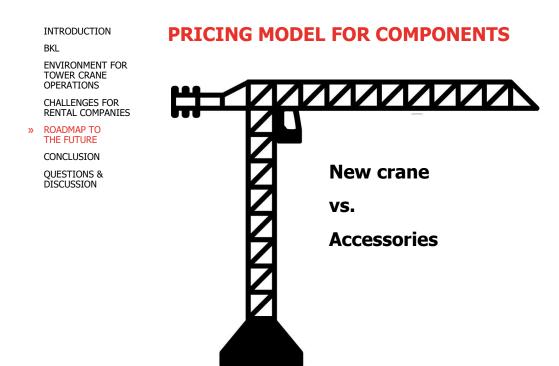
### PORTFOLIO. REDUCTION IN COMPLEXITY.







### FLEET MANAGEMENT.







### LOGISTICS. YARD AND TRANSPORT.

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#### YARD



**TRANSPORT** 







### LOGISTICS. YARD.

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### **ORGANIZATION: FORMWORK AND SCAFFOLDING**







### TECHNOLOGY. IMPROVE MATERIALS.

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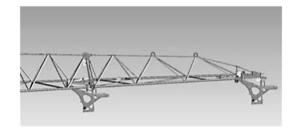
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### Available for mobile and mobile construction cranes:

**MK 140:** L/W/H 5/0,6/0,6 m. 1-1,4 t @ 60-65 m 100 kg (20 kg/m)

LIGHT COMPONENTS





**81 K.1:** L/W/H **3**/0,87/0,62 m. 1,35 t @ 48 m 85 kg (33 kg/m) **100 mt Flat Top:** L/W/H 5/1/1,3 m. 1,37 t @ 55 m 375 kg (75 kg/m)









### FINANCE.

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TYPES OF FINANCING						
EXTERNAL FINANCING	Long Term Finance » Finance Lease with residual value (partial amortization) » Finance Lease without residual value (full pay) » Operate Lease with open residual value					
INSIDE FINANCE	Cash Flow					
OWN FINANCE	<b>Equity</b> (capital increase)					





### DIGITALISATION.

#### **ADMINISTRATIVE PROCESSES**

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Development and implementation of digital solutions at BKL in different areas, such as the App "Mein BKL", digital archiving, workflows etc.

### ERP-System : digital resSource planning



### 2. Dispatch



### 3. Realisation









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#### **DIGITAL SOLUTIONS**

- Administration of machines & parts Scan Codes/Barcode / RFID Chip (clear identification of components)
- » Standards for databases?
- » rental marketplace platform
- » B2B rental exchange
- » ...



BKL BAUKRAN LOGISTIK	CRAN	e <mark>hire</mark>	CONSULTANCY & LOGISTICS									
TOWER CRANES: SELF-ERECTING CRANES												
Туре	Manufacturer	YOM	Radius in m	Hook height in m	Load capacity at jib end in kg	M Ic						
CM 221	BKL System Cattaneo	2018	22	17	600							
CM 271	BKL System Cattaneo	2014	27	21	700							
CM 271S1	BKL System Cattaneo	2018	27	21	700							
CM 280S1	BKL System Cattaneo	2012	28	21	900							
CM 74S4	BKL System Cattaneo	2012	30	23	1.000							
32 TT	Liebherr	2005	30	24	1.100							
CM 8254	BKL System Cattaneo	2016	33	21	4.000							
CM 370	BKL System Cattaneo	2012	37	23	1.000							





### DIGITALISATION.

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**FLEET MANAGEMENT** 

for example Data-Transfer and Positioning System provides:

- » Status reports at any time
- Scaling data
- » Overload warnings
- >> Service partnerships
- » Maintainance management
- » Various reports, statistics, information







### EVOLUTION.

#### INTRODUCTION BKL ENVIRONMENT FOR

WHAT IS NEXT?

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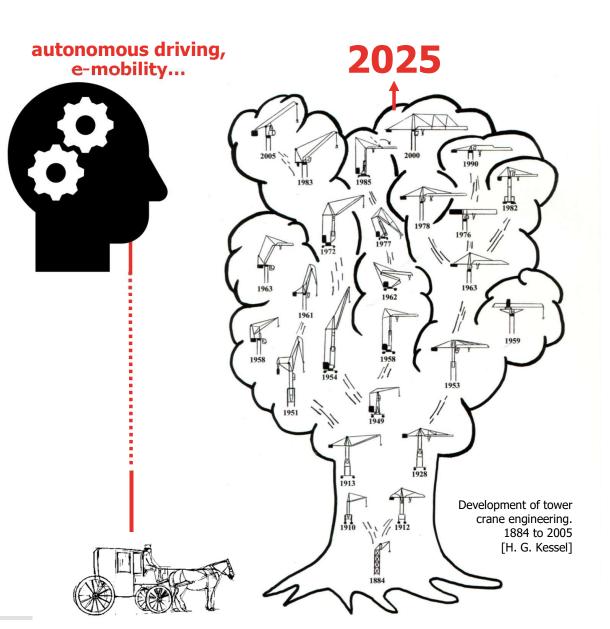
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Tower crane development ?

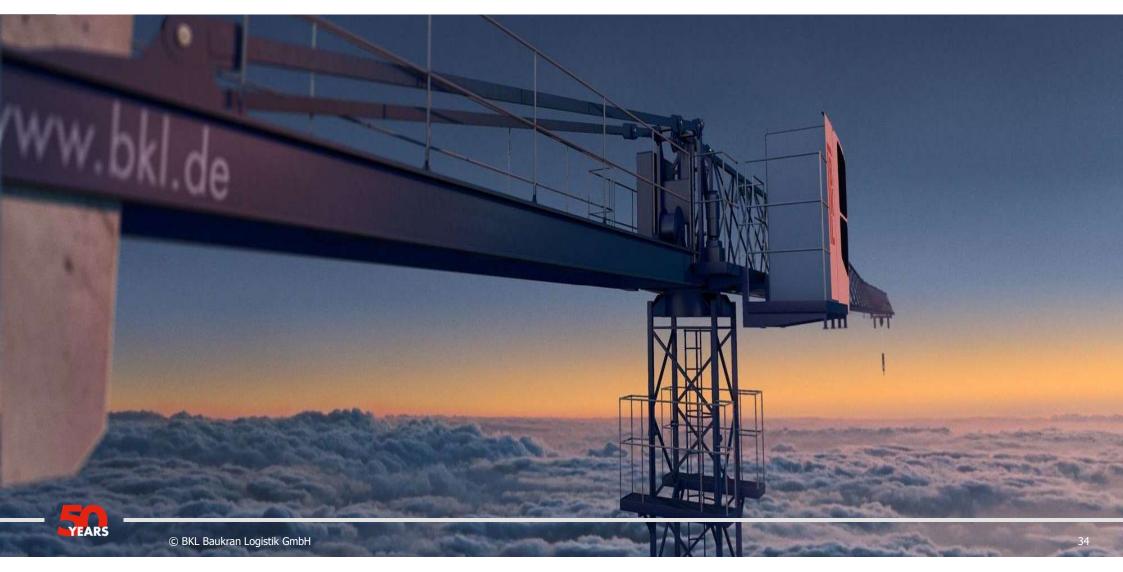
Benchmark competitions ?

High-rise construction without cranes?











### NEW TOWER CRANES FOR RENTAL FLEETS 2025.

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### **REQUIREMENTS / DEMAND**

### Portfolio

- » "Multi Crane TOP"
- » Reduce/LESS components
- » New design use of material
- » Pricing "accessories"

### Digitalisation

- » Documentation
- » ERP-logistic
- » Building Information Modeling BIM

### Logistics

- » Transport optimization "Assembly"
- » Yard logistics => accessories

### Technology

- >> Fiber Rope
- » s. Portfolio









### QUESTIONS & DISCUSSION.





# BKL THANK YOU. YEARS



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